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INTERNATIONAL WORKSHOP ON CITY DEVELOPMENT PLANS 12-13 OCTOBER 2012

Ministry of Urban Development (MoUD) in collaboration with National Institute of Urban Affairs (NIUA), World Bank Institute and Cities Alliance organized an International Workshop titled Towards Second Generation of City Development Plans (CDP) on 12-13 October, 2012 at New Delhi. The event was supported by Metropolis and Cities Development Initiative for Asia (CDIA).

The workshop aimed to understand key barriers faced by urban local bodies (ULBs) in ensuring effective city-level development, and build capacities of these ULBs by sharing lessons from national and international leading practices. It also aimed at providing

practical guidance and specific recommendations for preparation of effective second generation CDPs.

The programme covered six technical sessions:

- Stakeholder engagement and ownership in CDPs;
- Technical quality of CDPs;
- Financing the CDP (focus on resource mobilization and catalyzing the private sector);
- Effective cross-linkage with other city-level development/planning exercises;
- Linkages with land use plans; and
- Capacity to implement the CDP.

The workshop was attended by representatives of urban ministries/departments at national and state level including MoUD, Planning Commission, JNNURM appraisal agencies, urban local bodies, international donor community, academic institutions, urban think-tanks, etc.

Dr. Sudhir Krishna, Secretary, MoUD in his inaugural speech emphasized on the need for CDPs to be self-sustaining. He welcomed the timing of this workshop mentioning that it could feed into the revision of the CDP toolkit which is underway, revision of the UDPII guidelines, and the 14th Central Finance Commission that is being commissioned shortly.



Dr. Krishna mentioned that urbanization in India is happening in the small/medium towns and cities and these need to be managed effectively. He demonstrated a co-relation

between urbanisation and economic growth, underlining the importance of ensuring sustainable urbanisation.

Ms. Nisha Singh, Joint Secretary, MoUD mentioned that urban planning needs to include peri-urban areas. She highlighted importance of ULBs needing to strengthen their revenue base to finance their CDPs. She also highlighted the importance of benchmarking for measurement of progress.





Speakers sharing experiences of CDP preparation process.

Mr. Barjar Mehta, Lead Urban Specialist, World Bank challenged the audience to think differently. Three areas were highlighted by him for consideration. First that, we need to focus on how to manage high density areas rather than focusing on urban/rural areas. Second, we need to know how to govern urban areas better, and third, we need to link land use planning with investment planning exercises.

Mr. William Cobbett, Manager, Cities Alliance presented a set of global trends and findings. He indicated that while attention today is captured by mega-cities, most of the explosive growth is happening in the second tier cities. He indicated that most cities don't plan for growth and this thinking needs to change. This requires long-term political commitment.

The first session focused on stakeholder approaches and CDP preparation processes adopted globally. Prof. Usha Raghupathi, Officiating Director, NIUA presented the Indian context while Mr. Wilfredo B. Prilles, City Planning Coordinator, Naga City spoke on experiences of Naga City, Philippines. The second session called for second generation CDPs to strengthen analysis based planning. Mr. Prakash Kadam, Additional Commissioner, Pimpri Chinchwad Corporation and Prof. Benamy Turkienicz, Federal University of Rio Grande do Sul, Brazil made presentations on how second generation CDPs can promote smart city development. The third session outlined the need for effective cross-sector integration of CDPs. Mr. Suresh Chand, Agra Nagar Nigam outlined a number of ongoing projects in Agra and Mr. Forbes Davidson, Planning Associate, IHS highlighted role of sectoral development plans. Both reinforced that cross-sectoral integration is critical for

success of a CDP exercise. The fourth session focused on enhancing CDP's financial feasibility with presentations from Mr. K. Rajivan on Indian experiences. Mr. Rajarshi Rakesh Sahai, MPSUP Project and Mr. Yemi Cardoso, Ex-Commissioner of Economic Planning and Budget, Lagos State shared learning's that need to look at alternate sources of financing including the capital market, PPPs and through international financial institutions, etc

Land use planning and development control regulations are important tools for ensuring long-term sustainability of urbanisation. The fifth session saw presentations from Mr. Vatsal Patel, Ahmedabad Corporation and Mr. Kim Tae Kyung Kim, Gyeonggi Research Institute, Korea. The sixth session focused on enhancing institutional capacities in CDP preparation and implementation with presentations from Chennai and Durban made by Mr. Balkrishnan, CDIA and Mr. Sogen Moodley, Municipal Institute of Learning.

The wrap-up, concluded that CDPs need innovation, ownership, leadership (political and administrative), responsibility and management at local level. The main challenges are "institutional" and "behaviour-related". ULBs require empowerment from both policy decisions and funding sides, and institutional overlaps need to be sorted out.

It was also suggested that CDPs be seen as a stand-alone document independent of JNNURM for long-term sustainability. It should address demands of JNNURM, as well as other critical issues such as climate change, health, education, etc. so that the document/projects identified could be used to access other national/ state programs.



**HERITAGE MANAGEMENT PROGRAMME
FOR INDIAN CITIES: EXPOSURE VISIT
1-3 OCTOBER 2012**

Heritage Management Program aims to demonstrate innovative mechanisms that can improve living conditions of the urban poor in historic cores in India through sustainable management of heritage assets within a city-wide development planning perspective.

Out of 17 identified JNNURM heritage cities three cities: Varanasi, Ajmer-Pushkar and Hyderabad have been selected for piloting the above mentioned demonstration program.

The exposure visit was undertaken to provide hands on experience of heritage management activities in Ahmedabad and Mysore. The first leg of this visit to Ahmedabad was conducted from October 1-3, 2012.

The exposure visit gave city officials, politicians and administrative staff a chance to interact with experts and officials working on different heritage management projects in Ahmedabad.

Ms. Nisha Singh, MoUD, Ms. Stafenia Abakerli, World Bank, Mr. Ron Van Oers, UNESCO, Mr. Ajay Suri, Cities Alliance, Dr. Debjani Ghosh, NIUA and Prof. Saswat Bandyopadhyay, CEPT University made the initial observations. This was followed by presentations from the three cities detailing their heritage assets, initiatives and conservation projects.

The first set of technical presentations were by Mr. Ron van Oers, UNESCO who spoke about the Historic Urban Landscape and city wide heritage protection and management perspectives in emerging economies. He also spoke on valuation of urban heritage assets. A follow up city-based exercise was carried out to identify heritage assets, major challenges of maintaining them and key issues.

The second set of technical presentations was made by Mr. Abhay Mangaldas, House of MG Group who presented private entrepreneur's approach in heritage management through revitalization and reuse to create viable business. Mr. Alex Pio, World Bank, who began his presentation by asking each city to note the tourism opportunity and issues, followed by suggesting a number of ways through which tourism can support heritage and city development. Mr. V. Nair, Deputy General Manager, Heritage Cell, Ahmedabad Corporation spoke on Heritage Initiatives of AMC.



As part of the programme, participants were taken for heritage walk of Ahmedabad, wherein Mr. Debashish Nayak explained the history and cultural value attached to the city. The morning heritage walk from Swaminarayan Temple, Kalupur was conducted as a part of this workshop to showcase the old traditions of Ahmedabad and its uniqueness. The second leg of the program will be undertaken in Mysore.

**MIXED ECONOMY CITIES WORKSHOP
6 JULY 2012**

The first PEARL workshop for Mixed Economy Cities Service/Trade/Institutional functions was held on 6 July, 2012 at Bhopal, Madhya Pradesh. The conference was organized by MoUD, NIUA and CEPT University. The workshop was attended by city officials from Bhopal, Indore, Raipur and Jabalpur.

The conference was designed as an interactive session for a day covering different aspects of PEARL initiatives, city-to-city learning, use of information technology, among others. Each sessions addressed issues of knowledge sharing and management.

Mr. Sanjay Kumar Shukla, Commissioner, Urban Administration and Development, highlighted the various urban initiatives of Madhya Pradesh Mission cities. He gave a overview of various practices, PPP initiatives by Indore and Bhopal municipal corporations, among others.

Ms. Nisha Singh, JS, MoUD, highlighted capacity development challenges of Indian cities mentioning how important it is for the cities to share and learn from each other. She also gave a detailed overview of various capacity building initiatives by MoUD and urged cities to make best use of the PEARL platform.

Mr. Babulal Gaur, Hon'ble Minister, Urban Development, GoMP thanked MoUD for selecting Bhopal as the workshop venue and welcomed all participants. He highlighted various urban development challenges and initiatives in Madhya Pradesh and the role leadership plays in sustainable development.

There were presentations from Mr. Yogendra Sharma, Municipal Commissioner, Indore and his team who presented several initiatives by the Corporation with special reference to the ongoing e-governance initiative.



Ms. Nisha Singh applauded the efforts and also appreciated the concept "Aao Banaye Apna Indore" for better development and planning. Mr. Rajneesh Shrivastava, Municipal Commissioner, Bhopal presented several initiatives the Corporation is undertaking like introducing double entry accounting system and also applying for the building permissions online.

Mr. S. K. Sindrani, Additional Municipal Commissioner, Raipur presented a case of innovative technologies and ideas that Raipur has implemented for their solid waste management. In his presentation he also shared the process of how Raipur manufactures special vehicles and machines for waste segregation and transportation. Mr. N. B. S. Rajput Municipal Commissioner, Jabalpur presented the e-governance cases that Jabalpur has been able to introduce successfully.

In conclusion, Ms. Nisha Singh, suggested that knowledge sharing platforms such as PEARL should be broader and should include small and medium towns along with larger cities. Mr. Sanjay Kumar Shukla, congratulated all the cities, who presented at the forum and pointed out that small and medium towns in Madhya Pradesh have done exceptionally well in implementing reforms.

**NATIONAL WORKSHOP ON
INDUSTRIAL GROUP
8TH JUNE 2012**

In the series of experience sharing workshops Centre for Research in Rural and Industrial Development (CRRID) and NIUA organized a National Workshop on Industrial Group Cities under JNNURM on June 8, 2012 at CRRID, Chandigarh.

In the inaugural session Mr. Manoj Kumar Teotia, CRRID mentioned that sharing and replicating our best practices is critical to address issues of urbanization. Mr. J.P. Gupta, IAS (Retd), Former Chairman, chaired the Inaugural session.

Mr. M.P. Singh, IAS, Secretary to Governor, Punjab urged the need for undertaking persistent efforts in the field of local governance. Professor Ranvinder Singh Sandhu, GNDU, Amritsar chaired the session on City

Presentations: Urban Initiatives and Reform Implementation. Shri UN Tiwari, Additional Commissioner, MC, Kanpur presented experiences of Integrated Solid Waste Management and GIS based Property Tax reforms in Kanpur. Dr. Purnima Chauhan, IAS, Director, Urban Development, Government of Himachal Pradesh shared the HP Challenges in Managing Urban Service Delivery. Initiatives in Integrated water and waste water management practices were elaborated by Mr. Rajender, Executive Engineer, Municipal Corporation Chandigarh and Housing for the Urban Poor: A case of Chandigarh was narrated by Mr. Manoj Teotia.



The Valedictory Address was given by Shri. Nitin Kumar Yadav, IAS, Joint Secretary, Finance Development, Government of Haryana. He elaborated on the fiscal challenges of ULBs and the need for better fiscal management systems, devolution of funds and powers and collection of taxes. He spoke about innovative reforms that have taken place in the urban sector in terms of eGovernance, mGovernance, human resource management, etc. and at the same time mentioned the challenges and hindrances faced by ULBs especially in terms of taxation and resource mobilization. He stressed on the need for incentivizing rather than creating grants as well as the necessity for ULBs to raise capital citing the example of Ahmedabad. He re-iterated the need for urban reform proposals to be grounded in reality, and aimed towards improving the fiscal state of ULBs by being bankable and efficient solutions.

Prof. S.K.Mangal concluded the session by stressing upon the need for capacity building of MCs. He also expressed concern about the proper execution of bankable solutions as mentioned but was optimistic for future innovations and urban reforms.



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