

# Appraisal of City Development Plan Srinagar

January 2007



National Institute of Urban Affairs

Core 4B, India Habitat Centre  
Lodhi Road, New Delhi 110003

In case of any query, please contact Ms. Usha Raghupathi (email: [uraghupathi@niua.org](mailto:uraghupathi@niua.org)) or  
Mr. Sandeep Thakur (email: [sthakur@niua.org](mailto:sthakur@niua.org))

## Appraisal of City Development Plan: Srinagar

The City Development Plan (CDP) of Srinagar has been submitted by the Town Planning Organization, Kashmir. The CDP has been divided into two sections. Part A represents city assessment- an analysis of existing situation whereas Part B is the vision document and JNNURM schemes/projects. The CDP gives a fair idea about the city on issues like city assessment and analysis, future perspective and vision, and the city investment plan (CIP).

Two aspects, however, were completely missing in the first draft of the CDP that was reviewed by the National Institute of Urban Affairs (NIUA), namely, the process and details of stakeholder consultations, and the financial aspects of various agencies that were involved in the provision of urban services in Srinagar. Following this preliminary appraisal, a team from NIUA visited Srinagar from 24-27 July 2006. During the visit detailed discussions were held with the Town Planning Organization, Srinagar Municipal Corporation (SMC), Srinagar Development Authority (SDA), and various departments of the state government such as the departments of Public Health and Engineering, Urban Environmental Engineering, Roads and Buildings and Housing, respectively. A number of suggestions were made and city officials were asked to incorporate the following details in the revised CDP:

- Stakeholder consultation process
- Access of slum dwellers to basic services and access of urban poor to these services
- Institutional set-up for taking on the functions in the 12<sup>th</sup> Schedule of the 74<sup>th</sup> Constitutional Amendment Act, 1992
- Financial details of own revenue income, grants-in-aid, revenue expenditure and capital expenditure for the past five years, that is, from 2000-01 to 2005-06 for SMC, SDA, PHED, etc.
- Sector-wise financial constraints faced by the respective agencies
- Cost recovery in urban infrastructure
- Strategies for resource augmentation by SMC to reduce the dependence on state government grants and other transfers
- Detailed financial operating plans (FOPs) with key assumptions for forecasting own tax income as well as forecasting of income from non-tax sources (such as user charges, etc.)
- Estimated capital investment plan and phasing schedule for next seven years
- Development of a perspective and a vision for the city combined with consultation with stakeholders/civil society together with prioritisation of the projects to be undertaken within the JNNURM timeframe (2005-12)

*City's response after the first set of comments:*

Based on the initial submission of the CDP, the comments mentioned above were communicated to the city. As is clear from these comments, the CDP needed major revisions. The revised CDP was sent to NIUA in December 2006 and this (second) version of the CDP was again appraised by the Institute.

*NIUA's response:*

The revised CDP has incorporated most of the comments made on the earlier draft CDP. The section on urban poor, however, does not contain all the information NIUA had requested. Considering the conditions prevailing in the city we accept what has been presented in the CDP for the present. But it is expected that the city will provide more information in this regard in a year's time.

**Subject to the caveat/qualification mentioned above, the CDP is now in accordance with JNNURM toolkit number 2.**